



JULY 6, 1994

JULY 6, 2014

This restaurant has never been about me, or any one individual. It has been a collection of individuals who have worked to support a singular vision, and the values that helped establish an extraordinary place, that have made The French Laundry what it is today at 20 years old.

Today, we look back on the restaurant we aspired to have and firmly look to the future. With this phase will come a new version of The French Laundry, another generation of evolution. Each iteration having built on the past, each one deeply rooted in where we came from, each one acknowledging and honoring all that we have done before. The future will bring new people to our restaurant who won't know intimately the experiences we have all shared at The French Laundry. It's our responsibility to reinforce the foundation that was established in 1977, and again in 1994 and in 2004, the first three generations of the restaurant.

It is my hope that in 20 years time, the restaurant will celebrate another milestone, setting itself apart from other restaurants in our country by becoming generational, like those great restaurants in Europe, continuing beyond all of us and into the next generation, and the next and the next. That it continues to evolve the way it has in the past decades and that it continues to impact individuals in a very positive way, shaping careers and to giving memories to so many.

To our guests who have supported us over the past 20 years: It is because of you that our restaurant has evolved in a meaningful way. We want to thank all of you for coming tonight. For the past 20 years, we have strived to make each guest's experience memorable, even unforgettable. But ironically, what happened along the way is that all of you, made our time here just as memorable. We see so many familiar faces come through our blue door, and we are moved by how this place has become a destination for you to celebrate special moments.

To everyone here, celebrating with us this summer: None of it would be possible without you, and I look forward to many more years of making memories.

I remain in your service,